ROBIN HOOD ANNUAL REPORT 2017



1 in 5 NEW YORKERS LIVE IN POVERTY

THAT'S 1.8 MILLION PEOPLE — MORE THAN THE ENTIRE POPULATION OF PHILADELPHIA.

Robin Hood fights poverty in New York City. We find, fund, and create the most effective programs across the city — schools, food pantries, homeless shelters, job training centers, health facilities, legal clinics, and more — to provide low-income New Yorkers with the tools they need to build better lives.



THE FOUR PILLARS OF ROBIN HOOD

100% CHARITY



Robin Hood's board of directors underwrites all operating costs, so 100 percent of your donation goes directly to fighting poverty.

RIGOROUS METRICS



Robin Hood examines its grants through an exacting evaluation process to determine, as best as the evidence allows, how much each of our grants lifts the well-being of struggling New Yorkers.

ACCOUNTABILITY



We only fund the most effective poverty-fighting programs. If they're successful, Robin Hood helps them expand. If they stumble, we help them improve. But if weak performance persists, we end support. Every misspent dollar is a missed opportunity.

PARTNERSHIP



In addition to financial support, Robin Hood works closely with nonprofits, offering business expertise, leadership training, and best practices to bolster our partners' ability to serve low-income communities.

SPENDING WISELY



Robin Hood's donors have entrusted us to spend their dollars wisely. In return, we promise to invest their funds in the most effective ways possible.



ADDING VALUE



We fund only the most effective poverty-fighting organizations. Offering more than money, we work closely with our partners to ensure they get the job done through leadership training, management assistance, board placement, and more.

MANAGEMENT ASSISTANCE

Robin Hood is a true partner, working closely with our community partners to ensure they succeed. We align with them on organizational challenges and priorities, then offer expertise as we work together to understand root problems and find best solutions on a variety of issues — from strategic planning to fundraising to human capital.

In 2017, we helped our community partners execute on 94 management assistance projects, complete nine strategic planning efforts, and sent over 300 staffers to training.

CAPITAL REAL ESTATE

Operating in New York City's competitive real estate market is no easy task. Robin Hood supports our partners with their real estate needs by offering advice, financial support, and connections to top professionals.

In 2017, we helped our community partners buy a medical van, repair a food pantry, outfit classrooms, and expand a community center for young immigrants.

BOARD PLACEMENT

We connect devoted and passionate individuals who are interested in dedicating their time, talent, and financial support to the boards of organizations funded by Robin Hood.

In 2017, we helped our community partners bring on 31 new board and junior board members.





Low-income New Yorkers battle poverty on multiple fronts: homeless and hungry; unemployed and undereducated; chronically sick and facing eviction. To break the cycle of poverty, we must fight back on each and every front. Robin Hood works with our community partners to stitch together a safety net for New Yorkers in need so that any service, from haircuts to legal aid, is just one phone call away.

Hear Wendy, a Robin Hood hero, share how she is breaking the cycle of poverty for her daughters by tapping into the support of our community partners at **2017.ROBINHOOD.ORG**.









In 2017, Robin Hood served nearly 9,000 diabetic and prediabetic patients.

OUR APPROACH: Robin Hood invests in both proven and promising interventions to ensure that all New Yorkers have access to health care. We fund free clinics and health centers, and we support programs that provide treatment for chronic diseases that disproportionately affect impoverished communities.

Diabetes is a fast-growing health problem in New York City, disproportionately affecting African-American, Latino, and low-income communities. In the past decade, the number of diabetes cases has spiked to nearly 1 million adults with the disease, up from fewer than 696,000 a decade ago.

Having well-controlled blood glucose levels significantly reduces the likelihood of complications from diabetes, including strokes, amputations, and blindness. To keep New Yorkers as healthy as possible, Robin Hood has more than tripled its investment in diabetes programs — including tech solutions that provide coaching and education to high-risk patients, and our first-ever investment in a diabetes prevention program.

OUR HEALTH NONPROFIT PARTNERS

a.i.r. nyc After Hours Project Aid for AIDS Brightpoint Health Bronx-Lebanon Hospital Center Charles B. Wang Community Health Center Children's Health Fund City Health Works Community Health Action of Staten Island Housing Works, Inc. Icahn School of Medicine at Mount Sinai Live Light/Live Right Military Family Clinic/New York University School of Medicine

Mount Sinai Adolescent Health Center Office of Community and Population Health/ Montefiore Medical Center The Institute for Family Health

The Young Men's Clinic/ NewYork-Presbyterian Hospital

In 2017, Robin Hood helped more than 5,000 families avoid eviction.

OUR APPROACH: Homelessness in New York City has reached the highest levels since the Great Depression. To address this crisis, Robin Hood takes a four-pronged approach: fight eviction; invest in shelters; provide services and support to the chronically homeless; and increase the supply of affordable housing.

Eviction is one of the leading causes of homelessness in New York City. Unforeseen hardships like medical emergencies and unemployment can leave families too far behind in rent to catch up on their own. This year, 21,704 families were evicted across the city. Once a family enters the shelter system, the average stay is 430 days. The best way to reduce homelessness is to prevent it in the first place. With the help of Robin Hood and our partners, families were able to stay in their homes and avoid the costs and trauma associated with eviction.

OUR HOUSING NONPROFIT PARTNERS

BRC Breaking Ground Bridge Fund of New York Brooklyn Legal Services CAMBA Center for Urban Community Services Coalition for the Homeless Community Access Community Action for Safe Apartments Corporation for Supportive Housing Furman Center on Real Estate and Urban Policy/ New York University Goddard Riverside Community Center HELP USA Housing Help Program Housing Rights Initiative Jericho Project JustFix Project Renewal Samaritan Daytop Village Services for the UnderServed Supportive Housing Network of New York The New York City Acquisition Fund Urban Pathways, Inc. Women in Need, Inc.



OUR APPROACH: Robin Hood is the largest private funder of emergency food in New York City: We rescue and distribute food to over 1,000 nonprofits across the city; fund food pantries in high-need neighborhoods that provide wraparound services to address the issues underlying food insecurity; and place Single Stop caseworkers at our hunger partners to enroll clients in public benefits programs.

Food banks have seen an uptick in demand that has left many struggling to keep pace: In the last year, 35 percent of pantries had to turn people away, reduce the amount of food they distributed, or limit their hours of operation. At the same time, the cost of healthy food in neighborhood grocery stores is still too high for the average low-income family to get a balanced diet.

Through our Single Stop locations at food pantries, we connected more than 10,000 families to key benefits programs. And we've started building partnerships that would make fresh produce more affordable in the neighborhoods that need it the most.

OUR HUNGER NONPROFIT PARTNERS

City Harvest Food Bank for New York City Neighbors Together New York Common Pantry Part Of The Solution Project Hospitality River Fund St. John's Bread & Life Program West Side Campaign Against Hunger In 2017, immigrants represented by Robin Hood-funded attorneys were 4 times more likely to win their legal cases than those without the help of a lawyer.

OUR APPROACH: Robin Hood supports immigrant New Yorkers through legal services, job training, and health care. We help our newest neighbors build strong foundations in the U.S. through work authorization, good jobs, and fair pay.

Nearly half of the New Yorkers living in poverty are immigrants or their children. These families are often disconnected from the formal labor market, and they struggle with health, educational, and language barriers that can impair their integration into the city's economy. And as federal policies change, young immigrants and DREAMers are trying to understand their options for work and school. When a Robin Hood-funded attorney takes on a case, clients win more than 90 percent of the time. Attaining legal status opens opportunities for formal employment and boosts earnings by \$1,500 per year, or \$30,000 over a lifetime. Effective legal services also save lives by ensuring that refugees are able to permanently escape war and persecution in their home countries.

OUR IMMIGRATION NONPROFIT PARTNERS

Bellevue/NYU Program for Survivors of Torture Catholic Charities Community Services, Archdiocese of New York Family Justice Centers/Mayor's Fund to Advance New York City Immigrant Justice Corps Kids in Need of Defense Legal Aid Society Make the Road New York National Domestic Workers Alliance New York Legal Assistance Group NYC Human Resources Administration, Department of Social Services and Mayor's Office of Immigrant Affairs/ Mayor's Fund to Advance New York City Safe Passage Project Sanctuary for Families The Door In 2017, Robin Hood enabled our partners to provide high-quality services to 3,000 low-income babies and toddlers.

OUR APPROACH: Robin Hood understands that the sooner we can intervene in children's lives, the greater impact we'll have on their future trajectories out of poverty. Our early childhood portfolio takes a three-pronged investment approach, serving young children through: high-quality preschool, which helps close the achievement gap; home visits by nurses and highly trained paraprofessionals, who coach families even before a child is born; and intensive therapeutic programs that prevent child abuse and treat developmental disabilities.

Nearly 35 percent of the babies born in New York City are born into poverty. However, there is a dearth of high-quality services available for these vulnerable infants and toddlers as they move through one of the most critical periods of brain development. This early developmental stage is the most critical to a child's future, with more than 1 million neural connections forming per second. Gaps between low- and higher-income children begin to appear as early as 18 months. Intervening early and often with services that promote positive parenting, address developmental delays, and provide intensive parent-child therapies significantly improves the chances that low-income children will succeed in school and beyond.

OUR EARLY CHILDHOOD NONPROFIT PARTNERS

Association to Benefit Children Bloomingdale Family Program BronxWorks Brooklyn Kindergarten Society Center for Court Innovation Children's Aid Society Children's Defense Fund Children's Trauma Institute/New York University Silver School of Social Work Grand Street Settlement Harlem Children's Zone

Healthy Families New York/ Brookdale Hospital

HealthySteps/Montefiore

Medical Center Little Sisters of the Assumption Family Health Service MDRC

New York University Steinhardt School of Culture, Education and Human Development Rose F. Kennedy Children's Evaluation and Rehabilitation Center/ Montefiore Medical Center

Safe Horizon

SCO Family of Services

Sheltering Arms

South Bronx Early Head Start

Staten Island Mental Health Society The Children's Cabinet/Mayor's Fund to Advance New York City University of Oregon University of Oregon Foundation University Settlement Society Visiting Nurse Service of New York In 2017, Robin Hood-funded charter schools closed the math achievement gap, with two-thirds of students passing the math exam.

OUR APPROACH: Robin Hood attacks the achievement gap from all angles. From schools of all kinds (charter, district, and parochial) to teacher training and technology interventions, from mental health programs to college access, our education portfolio helps low-income students graduate high school, get ready for college, and find success in their careers.

K-19 FILE

Citywide, only 38 percent of low-income students in grades three through eight met or exceeded the standards in math, compared to 56 percent of students considered economically advantaged statewide and 65 percent of students from low-needs districts.

OUR K-12 EDUCATION NONPROFIT PARTNERS

Achievement First Advocates for Children Astor Services for Children and Families Blue Engine Bottom Line Center for Attention and Learning at Northwell Health Child Mind Institute Children's Aid Society College Advising Corps CollegeBound Initiative/Young Women's Leadership Network Comprehensive Development Inc. Computer Science for All (CS4ALL) Cristo Rey New York High School DREAM DREAM Charter School Eagle Academy Foundation East Harlem Scholars Academies Education Development Center (EDC) Educators for Excellence Flocabulary/Fund for Public Schools Friends of the Children GO Project Good Shepherd Services iMentor JCCA KIPP NYC LightSail/Fund for Public Schools

McSilver Institute for Poverty Policy and Research/New York University Silver School of Social Work Morgan Stanley Children's Hospital/NewYork-Presbyterian Hospital New Classrooms Innovation Partners New Visions for Public Schools New York City Charter School Center Northside Center for Child Development OneGoal

out of poverty.

P.S. 516 Parthenon-EY Partnership for Inner-City Education Partnership with Children PowerMyLearning PROMISE PROJECT Reading Partners SCO Family of Services ScriptEd Sponsors for Educational Opportunity

Education is a powerful tool for breaking the cycle of poverty. A high school

diploma adds about \$8,000 a year in wages for every year of an individual's

work life. Earning a bachelor's degree adds \$28,000 a year for every year of

a person's work life (vs. no high school diploma). That bachelor's degree is likely to sustainably move the individual — and their future generations —

Success Academy Charter Schools Teach for America New York Turnaround for Children Uncommon Schools Urban Arts Partnership Urban Assembly School for Law & Justice, Adams Street Foundation Zearn In 2017, Robin Hood community partners helped disconnected New York youth earn their High School Equivalency (H.S.E.) degree — producing a pass rate of 70 percent, compared to the city average of 46 percent.

OUR APPROACH: Robin Hood empowers disconnected youth to transform their lives and build a promising future by helping them complete their education, get a job, and successfully transition into adulthood. We assist these young people in achieving two key goals: get a good education and curb risky behavior.

There are an estimated 150,000 teens and young adults in New York City who are neither in school nor working. These young people, known as "disconnected youths," are one of the most vulnerable population in the city — they face higher rates of unemployment, involvement in the criminal justice system, mental illness, substance abuse, and homelessness.

OUR YOUTH NONPROFIT PARTNERS

Ali Forney Center Avenues for Justice BronxWorks CASES Center for Court Innovation Cypress Hills Local Development Corporation East Side House Settlement Future Now at Bronx Community College/ The City Unviersity of New York Goddard Riverside Community Center Good Shepherd Services Hetrick-Martin Institute John Jay College of Criminal Justice/ The City University of New York Kingsborough Community College/ The City University of New York A gateway to a more stable future, an H.S.E. degree prepares disconnected youth to enroll in college or find a steady job. For these teens and young adults, earning an H.S.E. degree can make a huge difference in their future options and ultimately provide more pathways out of poverty.

LaGuardia Community College/ The City University of New York Lawyers for Children New Settlement Apartments New York Foundling Hospital NYC District Council of Carpenters Training Center Opportunities for a Better Tomorrow Queens Community House Safe Horizon Stanley M. Isaacs Neighborhood Center The Door The Stella and Charles Guttman Community College/The City University of New York Turning Point Union Settlement Association

In 2017, Robin Hood served nearly 12,000 adults in workforce programs.

OUR APPROACH: Robin Hood invests in connecting unemployed and underemployed New Yorkers to jobs through training and placement strategies as well as preparing individuals with promising business ideas to become entrepreneurs. We fund microenterprise and employment-readiness initiatives as well as sector-specific training to help individuals obtain the skills required for decent starting positions in local industries with a career path.

Even in periods of relatively low unemployment, minority job seekers see disproportionately high rates of unemployment and underemployment. For young men of color in New York City, the unemployment rate sits at 20 percent — five times higher than the city average of 5 percent. And although there's a need for trained workers in middle-skills jobs, public resources for workforce training are eroding. Two-thirds of the adults had no college experience, one-third had limited English proficiency, and more than 40 percent experienced some involvement with the criminal justice system. Securing skills in a sector like health, hospitality, technology, or trade, or getting help with soft skills and access to entry level positions, is a critical element to achieving a decent wage and employment stability.

OUR JOB TRAINING NONPROFIT PARTNERS

1199SEIU Home Care Industry Education Fund

Asian Americans for Equality

Brooklyn Navy Yard Development Corporation

Brooklyn Workforce Innovations

Center for Employment Opportunities Center for Family Life in Sunset Park Chinese American Planning Council Coalition for Queens Cooper Union for the Advancement of Science and Art

Edith and Carl Marks Jewish Community House of Bensonhurst

FDNY Foundation

Fortune Society

Global Talent Pipeline Workforce 1 Career Center Grace Institute Henry Street Settlement Hot Bread Kitchen Madison Strategies Group MDRC Melting Pot Foundation New York City College of Technology/

The City University of New York

Nontraditional Employment For Women NPower Per Scholas PHI Rebuilding Together NYC SamaSchool Selfhelp Community Services St. Nicks Alliance STRIVE Sunnyside Community Services The HOPE Program Upwardly Global Year Up

In 2017, Robin Hood helped over 30,000 low-income New Yorkers enroll in SNAP, commonly known as food stamps, putting almost \$75 million worth of food on families' tables.

OUR APPROACH: Robin Hood directly addresses the immediate and financial needs of low-income New Yorkers by investing in access to public benefits (through the Single Stop program), legal and financial housing preservation, immigrant rights, and a microenterprise.

An estimated 250,000 low-income New Yorkers are eligible but don't claim Supplemental Nutrition Assistance Program (SNAP — also known as food stamps) benefits, potentially leaving thousands of dollars on the table annually. We estimate that our food stamps efforts have lifted nearly 5,000 New Yorkers out of poverty. Equally important, Robin Hood has helped drive system change within the city's welfare agency. For the first time ever, the city has entrusted one of our community partners, Benefits Data Trust, with city data to target New Yorkers likely eligible for SNAP. Moreover, in part due to data and advocacy provided by our community partners, the city has simplified its interview processes for SNAP applicants.

OUR INCOME SECURITY NONPROFIT PARTNERS

Accion East Benefits Data Trust Blue Ridge Labs Bronx Defenders Center for Court Innovation Chinese American Planning Council City Bar Justice Center FEDCAP Rehabilitation Services Grameen America Health Leads Hunger Free America Legal Aid Society Legal Services NYC Make the Road New York

MDRC

Metropolitan Council on Jewish Poverty Minkwon Neighborhood Trust Financial Partners New Economy Project New York Immigration Coalition New York Legal Assistance Group

NYC Human Resources Administration, Department of Social Services and Mayor's Office of Immigrant Affairs/ Mayor's Fund to Advance New York City Public Health Solutions Queens Community House

Research Foundation of CUNY

Single Stop USA Sunnyside Community Services The Family Center Urban Justice Center Women's Center for Education and Career Advancement

INITIATIVES



When Robin Hood identifies critical gaps in service and unmet needs, we launch special initiatives that create solutions and augment our core grant making portfolio.

POVERTY TRACKER

Conducted in partnership with Columbia University, Poverty Tracker is our groundbreaking study of disadvantage in New York City. Unlike typical surveys of poverty that take an annual snapshot, Poverty Tracker checks in with the same 4,000 households quarter after quarter for several years, giving us a dynamic view of poverty over time. This year, Poverty Tracker investigated the underemployment crisis in New York City and explored why 1 in 4 households eligible for SNAP benefits, commonly known as food stamps, does not receive them.



In January, we launched the Start By Asking campaign, a three-year citywide effort to enroll eligible, low-income New Yorkers in critical food, health, and income benefits programs. Throughout 2017, we enrolled more than 10,000 new New Yorkers in the Earned Income Tax Credit program, putting dollars in the pockets of individuals and families.

INITIATIVES – CONTINUED

ROBIN THOOD

The Learning + Technology Fund aims to unlock the potential of technology to transform learning and advance achievement for low-income students in New York City. The Fund's approach is to create a cohort of New York City schools, supported by expert partners, that will implement and evaluate strategies for using technology to enhance learning in literacy and computational thinking. This year, the Fund launched its first demonstration sites.

FUND FOR EARLY LEARNING

A five-year, \$50-million initiative that aims to transform New York City into an early learning metropolis by finding and scaling low-cost, research-based early childhood interventions that will help young children living in poverty build the skills they need to succeed. In July, we invested in collective action projects in two high-need community districts led by coalitions in the South Bronx and Brownsville. The projects will focus efforts on offering services in these communities that are rooted in the science of early brain development, but developed and implemented by participating community organizations.

INITIATIVES – CONTINUED

EARLY CHILDHOOD RESEARCH INITIATIVE

Early childhood programs can generate more impact than those delivered later in life, but current research does not tell us which interventions are most effective. With the Early Childhood Research Initiative, Robin Hood will help provide the rigorous evidence needed to determine which early childhood interventions have the greatest impact on improving the futures of low-income children.

DONOR Advised Fund

Robin Hood's Donor Advised Fund (DAF) platform is a first-of-its-kind philanthropic solution, combining the tax-effectiveness and flexibility of DAFs with Robin Hood's three decades of results-oriented grant making. We've partnered with the leading DAF providers (JPMorgan/ National Philanthropic Trust and Fidelity Charitable), each with distinct features to meet every donor's unique needs. Our DAFs promise the lowest fees available as well as flexible investment terms to help you grow your charitable dollars.

GRANT READINESS AND INSIGHTS TRAINING

Grant Readiness and Insights Training (GRIT) aims to help operational nonprofits with promising models to successfully communicate their outcomes and costs to funders. The goal of the GRIT program is to help build the capacity of New York City's nonprofit sector.

PERSHING SQUARE IMMIGRANT OPPORTUNITY FUND

Nearly half of all low-income New Yorkers are immigrants or their children, and they are disproportionately disconnected to the tools that lead to long-term prosperity. Through the Pershing Square Immigrant Opportunity Fund, Robin Hood is investing in both innovation and proven interventions to address some of the most pressing issues facing immigrant New Yorkers, including legal status for refugees, preventing and treating diabetes, and expanding access to health care.

BE UE RIDGE LABS ROBIN THOOD

Blue Ridge Labs is our cutting-edge startup incubator that specializes in identifying and developing tech solutions to combat poverty. With the help of our Design Insights Group — a community of 500 low-income New Yorkers who provide feedback and guidance on projects — Blue Ridge Labs alums have had real-world impact on criminal justice, housing inequality, food insecurity, and more key issues.

OUR ALUMNI

聞JustFix.nyc

JustFix.nyc builds data-driven tools for tenants and organizers fighting displacement — their goal is safe and healthy homes for all.

In 2017, nearly 7,000 housing issues were reported through their platform, and they helped roughly 407 families avoid displacement.



Good Call is an emergency arrest hotline that connects callers to their loved ones and a free lawyer.

In 2017, Good Call connected over 400 people to lawyers, which helped prevent school expulsion, job loss, and unnecessary jail time for individuals arrested in the Bronx.

ÒFRESHEBT

FreshEBT is a free app that enables the 42 million American receiving SNAP benefits to check their balances, plan their shopping, and use digital coupons — all from their smartphones.

In 2017, FreshEBT hit one million active users across the country.



Cognitive ToyBox develops science-backed learning games for kids that boost kindergarten readiness and help close the achievement gap.

In 2017, Cognitive ToyBox won the Rethink Education Impact Award at the 2017 NY EdTech Week.

ROBIN HOOD NATION OUR COMMUNITY PARTNERS

1199SEIU Home Care Industry Education Fund a.i.r. nvc Accion East Achievement First Advocates for Children After Hours Project Aid for AIDS Ali Forney Center Asian Americans for Equality Association to Benefit Children Astor Services for Children and Families Avenues for Justice Bedford Stuyvesant Restoration Corporation Bellevue/NYU Program for Survivors of Torture Benefits Data Trust Bloomingdale Family Program Blue Engine Blue Ridge Labs Bottom Line BRC Breaking Ground Bridge Fund of New York Brightpoint Health Bronx Defenders Bronx-Lebanon Hospital Center BronxWorks Brooklyn Kindergarten Society Brooklyn Legal Services Brooklyn Navy Yard Development Corporation Brooklyn Workforce Innovations CAMBA CASES Catholic Charities Community Services, Archdiocese of New York Center for Attention and Learning at Northwell Health Center for Court Innovation Center for Employment Opportunities Center for Family Life in Sunset Park Center for Urban Community Services Charles B. Wang Community Health Center Child Mind Institute Children's Trauma Institute/New York University Silver School of Social Work Children's Aid Society Children's Defense Fund Children's Health Fund Chinese American Planning Council

City Bar Justice Center City Harvest City Health Works Coalition for Queens Coalition for the Homeless College Advising Corps CollegeBound Initiative/Young Women's Leadership Network Columbia University Population **Research Center Community Access** Community Action for Safe Apartments Community Health Action of Staten Island Comprehensive Development Inc. Computer Science for All (CS4ALL) Cooper Union for the Advancement of Science and Art Corporation for Supportive Housing Cristo Rey New York High School Cypress Hills Local Development Corporation DREAM **DREAM Charter School Eagle Academy Foundation** East Harlem Scholars Academies East Side House Settlement Edith and Carl Marks Jewish Community House of Bensonhurst Education Development Center (EDC) Educators for Excellence Family Justice Centers/Mayor's Fund to Advance New York City **FDNY Foundation FEDCAP** Rehabilitation Services Flocabulary/Fund for Public Schools Food Bank for New York City Fortune Society Friends of the Children Furman Center on Real Estate and Urban Policy/New York University Future Now at Bronx Community College/The City University of New York GO Project Global Talent Pipeline Workforce 1 Career Center Goddard Riverside Community Center Good Shepherd Services Grace Institute Grameen America Grand Street Settlement Harlem Children's Zone Health Leads

Healthy Families New York/ Brookdale Hospital HealthySteps/Montefiore Medical Center HELP USA Henry Street Settlement Hetrick-Martin Institute Hot Bread Kitchen Housing Help Program Housing Rights Initiative Housing Works, Inc. Hunger Free America Icahn School of Medicine at Mount Sinai iMentor Immigrant Justice Corps **JCCA** Jericho Project John Jay College of Criminal Justice/ The City University of New York JustFix Kids in Need of Defense Kingsborough Community College/ The City University of New Yor KIPP NYC LaGuardia Community College/ The City University of New York Lawyers for Children Legal Aid Society Legal Services NYC LightSail/Fund for Public Schools Little Sisters of the Assumption Family Health Service Live Light/Live Right Madison Strategies Group Make the Road New York McSilver Institute for Poverty Policy and Research/New York University Silver School of Social Work MDRC Melting Pot Foundation Metropolitan Council on Jewish Poverty Military Family Clinic/New York University School of Medicine Minkwon Morgan Stanley Children's Hospital/ NewYork-Presbyterian Hospital Mount Sinai Adolescent Health Center National Domestic Workers Alliance Neighborhood Trust Financial Partners Neighbors Together New Classrooms Innovation Partners New Economy Project

New Settlement Apartments New Visions for Public Schools New York City Charter School Center New York City College of Technology/The City University of New York New York Common Pantry New York Foundling Hospital New York Immigration Coalition New York Legal Assistance Group New York University Steinhardt School of Culture, Education and Human Development Nontraditional Employment For Women Northside Center for Child Development NPower NYC District Council of Carpenters Training Center NYC Human Resources Administration, Department of Social Services and Mayor's Office of Immigrant Affairs/ Mayor's Fund to Advance New York Citv Office of Community and Population Health/Montefiore Medical Center OneGoal **Opportunities for a Better Tomorrow** P.S. 516 Part Of The Solution Parthenon-EY Partnership for Inner-City Education Partnership with Children Per Scholas PHI PowerMyLearning Project Hospitality Project Renewal PROMISE PROJECT **Public Health Solutions Queens Community House Reading Partners** Rebuilding Together NYC Relay Graduate School of Education (Teacher U) Research Foundation of CUNY River Fund Rose F. Kennedy Children's Evaluation and Rehabilitation Center/Montefiore Medical Center Safe Horizon Safe Passage Project Samaritan Daytop Village SamaSchool Sanctuary for Families

SCO Family of Services

ScriptEd Selfhelp Community Services Services for the UnderServed Sheltering Arms Single Stop USA South Bronx Early Head Start Sponsors for Educational Opportunity St. John's Bread & Life Program St. Nicks Alliance Stanley M. Isaacs Neighborhood Center Staten Island Mental Health Society STRIVE Success Academy Charter Schools Sunnyside Community Services Supportive Housing Network of New York Teach for America New York The Children's Cabinet/Mayor's Fund to Advance New York City The Door The Family Center The Financial Clinic The HOPE Program The Institute for Family Health The New York City Acquisition Fund The Stella and Charles Guttman Community College/The City University of New York The Young Men's Clinic/New York-Presbyterian Hospital Turnaround for Children Turnaround for Children **Turning Point** Uncommon Schools Union Settlement Association University of Oregon University of Oregon Foundation University Settlement Society Upwardly Global Urban Arts Partnership Urban Assembly School for Law & Justice, Adams Street Foundation Urban Justice Center Urban Pathways, Inc. Visiting Nurse Service of New York West Side Campaign Against Hunger Women in Need. Inc Women's Center for Education and Career Advancement Year Up Zearn

THANK YOU FOR BEING PART OF OUR COMMUNITY OF CARING.

GOVERNANCE



ROBIN HOOD BOARD OF DIRECTORS

Larry Robbins, Chair Cecily Carson, Vice-Chair Anne Dinning, Vice Chair Lee Ainslie Jacklyn Bezos Victoria Bjorklund Jeff Blau Emma Bloomberg Scott Bommer Peter Borish Geoffrey Canada Katie Couric Glenn Dubin David Einhorn Mary Erdoes **Roland Fryer** John Griffin **Douglas Haynes** Kaya Henderson Jeffrey Immelt Paul Jones Peter Kiernan John King Joel Marcus Doug Morris Alexander Navab Daniel Och John Overdeck Robert Pittman David Puth David Saltzman Alan Schwartz David Solomon

Barry Sternlicht John Sykes David Tepper Marta Tienda Kenneth Tropin Marian Wright Edelman Wes Moore, CEO

EMERITUS BOARD

Lloyd Blankfein Thomas Brokaw **Richard Chilton** Steven Cohen Stanley Druckenmiller Laurence Fink Julius Gaudio Marie-Josée Kravis Philippe Laffont Kenneth Langone Mary McCormick Lachlan Murdoch **Gwyneth Paltrow Diane Sawyer** Jes Staley Max Stone Jann Wenner Brian Williams Dirk Ziff Jeffrey Zucker

LEADERSHIP COUNCIL

Cecily Carson, Co-Chair Craig Nevill-Manning, Co-Chair Mark Bezos Anthony Bozza

Elissa Doyle Scott Ferguson Jennifer Grubman Rothenberg Allen Houston Rachel Jacobellis Nancy Jarecki Derek Kaufman John Khoury Alexander Klabin Kristin Lemkau Eli Manning Serena Park Tony Pasquariello Purnima Puri Stephanie Ruhle Jabali Sawicki Lori Schreiber Allen Thorpe **Boaz Weinstein** Jeff Zalaznick

HOUSING ADVISORY BOARD

Priscilla Almodovar Jeff Blau David Edelstein Ingrid Ellen Adam Flatto Lloyd Goldman Richard Mack Jonathan Mechanic Ronald Moelis Richard Roberts Samuel Rosenblatt David Saltzman Robert Speyer Emanuel Stern Jed Walentas Deborah Wright

LEARNING + TECHNOLOGY Advisory Board

Laura Arrillaga-Andreessen Michael Horn John Overdeck David Saltzman David M. Siegel

PRIZE ADVISORY BOARD

William Ackman Lee Ainslie Jacklyn Bezos Steven Cohen Paul Jones Philippe Laffont John Overdeck Casey Wasserman Laura Wasserman



THANK YOU FOR JOINING US IN THE FIGHT AGAINST POVERTY.

Thank you to the entire Robin Hood community for making last year's impact possible. As we move into 2018, Robin Hood will move in partnership in all that we do; engage strategically in public policy (which at a sweep of a pen can make our work easier or nearly impossible); contribute to the public discourse about poverty, who is poor, and the barriers that put and keep people in poverty; and expand proven solutions — by importing from outside the five boroughs and sharing our work with other communities.